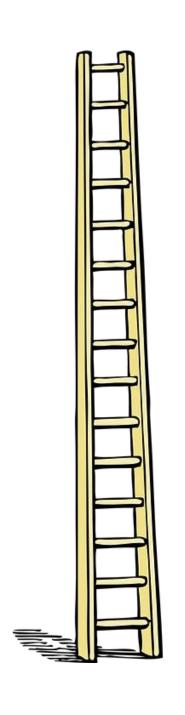


## Reflecting on Leadership, Culture and Systems

Healthy Places North Carolina College Convening February 10, 2017



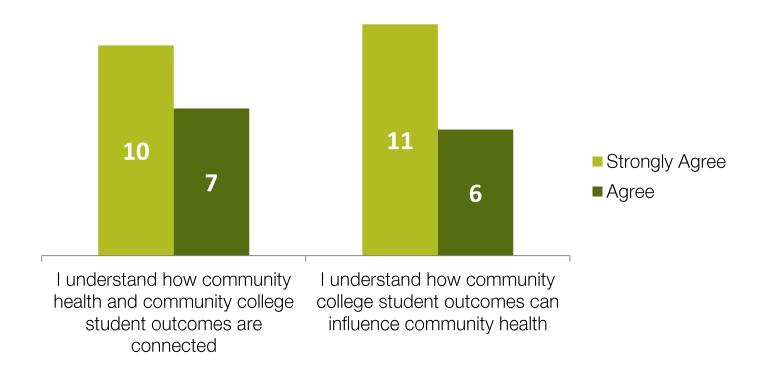
#### Reflection Survey

- Exploring: ability to support and influence institutional change in order to improve community health outcomes
- 17 responses
- 7 colleges



#### Team members are clued in

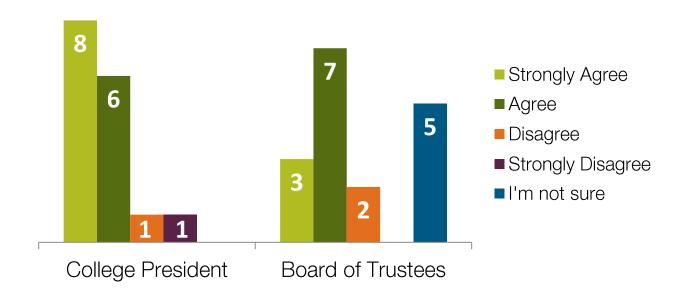
Connections between health and student outcomes





#### College leadership

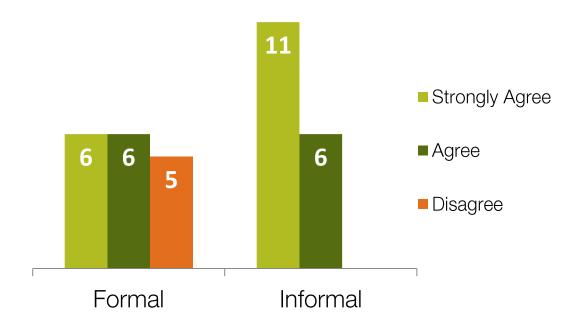
We've had at least one discussion about Healthy Places NC





#### College leadership

I have routine formal and/or informal opportunities to talk about Healthy Places NC





# I draw on the following relationships for support:

- College administrators
- Hospitals
- County health and social service departments
- Cooperative Extension
- Catalyst
- Community contacts: small businesses, K-12 schools, local residents



### A relationship, capacity, or skill I need is:

- Relationships: health department, Cooperative Extension; physicians; K-12 schools
- Dedicated staff positions or wellness committee
- Marketing and outreach support
- More time!



#### Rural Support Partners

- Most respondents have had at least one conversation with their RSO representative
- Some respondents need ideas about how to work with their RSOs



#### College culture that supports:

- Wellness committee
- Awareness of resources on campus
- Mission statement
- Faculty & staff willingness to volunteer
- Increased focus on wellness at administrative level



#### College culture that impedes:

- Heavy work loads
- Budget constraints
- Reluctance of employees to participate
- Wellness commitment not formalized



### Community culture that supports:

- Increased focus on community recreation and outdoor tourism
- College representation in and connection to existing community boards and groups
- Community commitment to improving residents' health



#### Community culture that impedes:

- Limited or no public transit
- Efforts occur in silos
- Old habits are hard to break—and not everyone that could benefit from healthy activities participates



## Relationships, policies, or practices that are essential to sustaining Healthy Places work:

- Administration support (including written policies)
- Wellness committees and staff positions
- Communication and outreach—on campus and to community
- Community partners and RSOs



#### Areas I would like more influence:

- Infrastructure planning
- Marketing
- Budget and staffing decisions
- College leadership
- Local government



#### Confident that we will see progress in:

- awareness of the link between health outcomes & student retention
- developing future community health leaders
- sustaining a culture of healthy living on campus
- connecting our HPNC activities to existing health-related efforts in the community

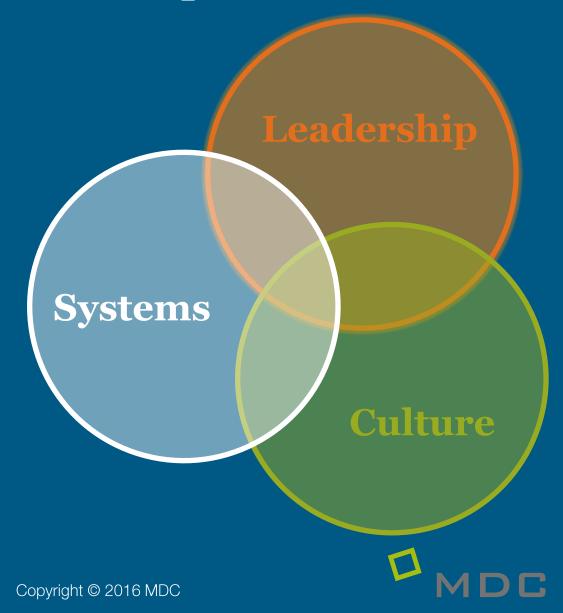


#### Mixed feelings about progress in:

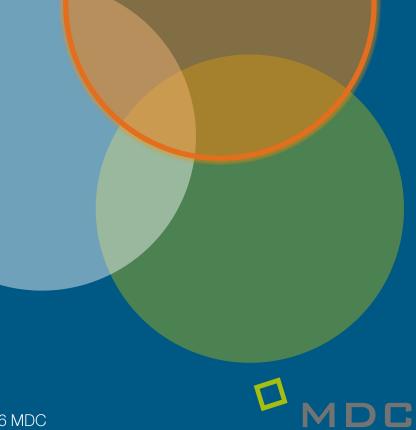
- sustaining a culture of healthy living in our community
- improving students' access to health care
- securing recurring college funding for HPNC activities



### Improved outcomes depend on:

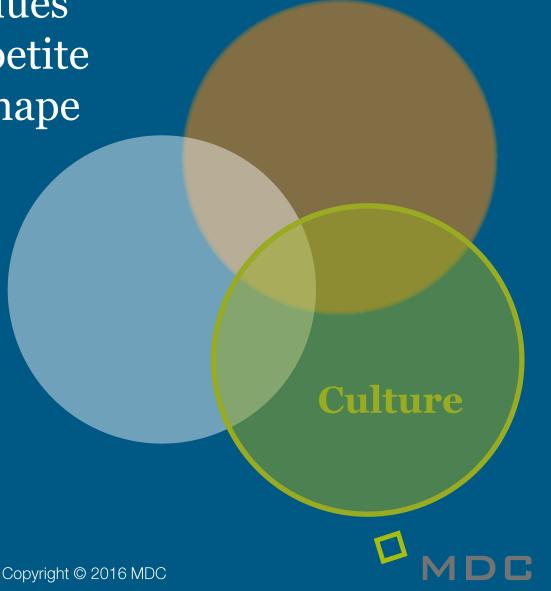


Leaders act to close the gap between current reality and the desired future



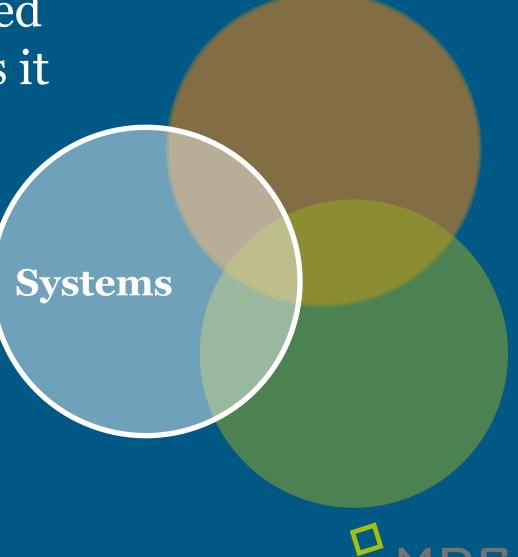
Leadership

Community habits, attitudes, and values influence the appetite for change and shape individual and system behavior



Every system is perfectly designed to get the results it

produces





### Force Field Analysis

- What forces **advance** improved community health outcomes?
- What forces **impede** improved community health outcomes?

